

**OREGON INTERNATIONAL PORT OF COOS BAY
BOARD OF COMMISSIONERS**

October 2021 Management Reports

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M E M O R A N D U M

TO: John Burns, Chief Executive Officer
FROM: Lanelle Comstock, Chief Administrative Officer
DATE: October 12, 2021
SUBJECT: Administrative Services Management Report

Upcoming Scheduled Meetings and Events:

- October Regular Commission Meeting: Cancelled
- Veterans Day (offices closed): Thursday, November 11
- November Regular Commission Meeting: Tuesday, November 16, 10:30am

Regularly Scheduled Port Commission Meetings:

Due to a scheduling conflict amongst our Board members, the Regularly Scheduled Port Commission Meetings have changed from the third Tuesday at 3:00pm to 10:30am.

Commission Member Compensation:

Effective September 25, 2021, House Bill 2992, which was passed during the 2021 Legislative Session, requires agencies with a Governor appointed board/commission to pay per diem compensation to “qualified members” of the board for each day (or portion thereof) where members spend time performing board or commission duties. “Qualified members” are defined as board members who are (1) not in full-time public service, and (2) have an adjusted gross income for the previous tax year of less than \$50,000 or less than \$100,000 reported on a joint income tax return. The only exception to the requirement is if the “qualified member” declines compensation. Additional information, including an attestation form, will be provided via email in the near future once further communication regarding the compensation is provided by the State.

2021 SDIS Best Practices Program:

Included in this month’s Consent Items within the Commission Packet is a memo regarding the 2021 SDIS Best Practices Program. Each year, the Port of Coos Bay participates in the Special Districts Insurance Services (SDIS) Best Practices Program to receive a credit on the following year’s contributions for general liability, auto liability, and property insurance. The purpose of the program is to assist districts with implementing best practices to mitigate risk in areas of high exposure. This year, the Port fulfilled four opportunities to earn a total of 8% off the 2021 SDIS general liability, auto liability, and property insurance premiums. The amount is estimated to be over **\$8,000** of savings!!

Hub Building Purchase:

The Hub Building purchase successfully finalized on October 1. The Hub Building tenants have paid their October rent to the Port of Coos Bay, and Hub utilities, services, and maintenance needs are now the responsibility of the Port. The Port’s project management team will soon be releasing

a Request for Proposals to procure security cameras for the building, and an alarm system and keyless entry for the Port Administration offices. A radio antennae for a base receiver will also be installed on the Hub roof for better communication with the Coos Bay Rail Line crews.

Insurance Renewals:

The Port and CBRL has renewed the following insurance policies:

Insurance Policy	Expiring Annual Premium	Renewal Annual Premium
Fidelity Bond (Public employee dishonesty, fraud, theft, embezzlement and forgery)	\$514.00	\$635.00
Railroad General Liability	\$123,059.51	\$148,279.53
Railroad Locomotives (Physical loss or damage to owned or leased locomotives)	\$17,244.48	\$17,449.08
Railroad Public Officials Liability / Employment Practices Liability	\$19,178.97	\$19,311.96



M E M O R A N D U M

TO: John Burns, Chief Executive Officer
FROM: Megan Richardson, Director of Finance
DATE: October 12, 2021
SUBJECT: Accounting & Finance Management Report

We hereby present August and August Year-to-Date (2 months) financial results for the Port.

Operating Revenue:

Total operating revenues were \$371K which was \$13K less than budget. All departments reported revenues that fell short of budget this period except for Charleston Ops. Administration has budgeted to receive lease revenue once the purchase of the Hub building is complete, but the budget allocation was put together before the timing of the purchase was known. Admin will start receiving rent revenues for the Hub building beginning October 1, 2021. Port Ops leases underperformed due to the CPI being lower than what was anticipated and the timing of new agreements.

Rail Ops is expecting an increase to revenue, but the timing was unknown when the budget allocation was put together. They moved 485 cars this month.

Operating Expense:

Operating expenses totaled \$383K, which was \$115K less than budget. All departments remained within budget this period. When reviewing the financials this year Port Development will remain on the report because there was activity in the prior year. This year Port Ops expenses include Port Development which explains the large delta in the comparison to the "Same Month Last Year" and "Prior FYTD vs Current FYTD" columns.

Operating Result:

The Port ended August with a \$12K loss against a planned deficit of \$114K, which is better than plan by \$102K. All departments performed better than plan except for Rail Ops.

Other Income & Expense:

Total other revenues totaled \$25K, which is less than budget by \$10K. The Port saw less tax revenues and grant revenues than had been anticipated for August. Year to date for Tax revenue is still greater than anticipated and is a timing issue for August. Other expenses totaled \$73K this period, which was \$110K less than plan. The underspending of other expenses is related to the timing of Capital Outlays and Debt Service payments related to the Admin building purchase.

Net Result & Year to Date:

August net result amounted to a net loss of \$60K compared to a budgeted net loss of \$261K resulting in a \$201K positive variance. This variance underscores the importance of achieving a strong topline, in addition to managing operating expenses well.

Other Comments:

The total cash balances in all bank accounts at September month end were \$4,198,737.07 which is a decrease of \$1.6 Million from August with interest earnings of \$1,795.40. No interest was earned in the money market account because the balance has been managed to meet the required minimum for banking fees and cashflow needs. The Local Government Investment Pool (LGIP) interest rate remained at 0.55% pa. This a decrease of 0.05% from July. The decrease in cash balance this month is related to the repayment of debt.

The Finance team is wrapping up field work in October and readying a draft audit document. We are working towards completing the audit earlier than we did last year. This year, due to the amount spent in Federal grant funds, the auditors are required to complete a single audit of the Port. This is more in depth and requires additional testing of our contracts and financials to ensure that we are compliant with the federal requirements.

We completed the financing to fund the purchase of the Hub building October 1. The process with the banks and bond counsel went smoothly. This was the first part of a two-part debt process with Kitsap Bank. The second part is now underway and will address refunding the Business Oregon loans which will consolidate five loans into a single loan and reduce our interest expense by an estimated \$1.5 million for the life of the loan. The anticipated close for this debt refunding is October 28.

Financial Report - Actual vs. Budget - General Fund
For Period Ending Aug 2021



	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD			Jul 2021 - Jun 2022		
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
1 Operating Income																	
2 Administration	1,795	16,721	(14,926)	(89%)	1,360	435	32%	3,165	33,441	(30,276)	(91%)	2,720	446	16%	170,371	200,647	(15%)
3 External Affairs	25	33	(8)	(25%)	10	15	150%	83	67	16	25%	57	26	46%	416	400	4%
5 Port Operations	16,248	18,303	(2,055)	(11%)	14,941	1,307	9%	34,357	36,607	(2,250)	(6%)	31,836	2,521	8%	217,390	219,640	(1%)
6 Railroad Operations	86,135	98,387	(12,252)	(12%)	79,055	7,080	9%	172,632	208,132	(35,499)	(17%)	162,130	10,503	6%	1,908,483	1,943,982	(2%)
8 Charleston Operations																	
9 Building & Dock Leases	23,945	24,442	(496)	(2%)	16,864	7,082	42%	49,373	48,883	489	1%	33,877	15,496	46%	293,789	293,300	0%
11 Marina	96,006	85,705	10,301	12%	101,395	(5,389)	(5%)	171,363	168,953	2,410	1%	181,332	(9,969)	(5%)	1,017,238	1,014,828	0%
12 Shipyard	21,923	21,094	829	4%	23,671	(1,748)	(7%)	43,284	42,188	1,096	3%	44,695	(1,412)	(3%)	254,221	253,125	0%
13 RV Park	70,233	61,203	9,031	15%	55,219	15,014	27%	137,494	116,865	20,628	18%	106,960	30,533	29%	357,028	336,400	6%
14 Ice Plant	47,174	54,877	(7,703)	(14%)	0	47,174	-	89,814	118,671	(28,857)	(24%)	0	89,814	-	271,143	300,000	(10%)
16 Travel Lift	6,037	5,231	806	15%	4,102	1,934	47%	12,677	9,143	3,533	39%	9,377	3,300	35%	63,533	60,000	6%
17 Other	1,613	(1,483)	3,096	(209%)	2,530	(917)	(36%)	3,334	(2,967)	6,301	(212%)	4,366	(1,032)	(24%)	(11,499)	(17,800)	(35%)
18 Total Charleston Operations	266,931	251,066	15,864	6%	203,781	63,150	31%	507,337	501,737	5,600	1%	380,607	126,730	33%	2,245,453	2,239,853	0%
19 Total Operating Income	371,133	384,511	(13,377)	(3%)	299,147	71,987	24%	717,575	779,984	(62,409)	(8%)	577,350	140,225	24%	4,542,113	4,604,522	(1%)
21 Operating Expenses																	
22 Administration	137,966	182,385	44,419	24%	104,092	(33,875)	(33%)	212,111	334,582	122,471	37%	189,071	(23,040)	(12%)	1,778,676	1,901,147	6%
23 External Affairs	23,013	28,494	5,482	19%	19,638	(3,374)	(17%)	40,147	52,996	12,850	24%	37,195	(2,952)	8%	291,082	303,932	(4%)
24 Port Development	0	0	0	-	21,499	21,499	100%	0	0	0	-	39,783	39,783	(100%)	0	0	-
25 Port Operations	73,450	105,972	32,522	31%	11,496	(61,954)	(539%)	106,808	186,784	79,976	43%	19,893	(86,914)	437%	939,643	1,019,619	(8%)
26 Railroad Operations	4,945	12,798	7,852	61%	3,107	(1,839)	(59%)	8,091	25,595	17,504	68%	6,463	(1,628)	25%	136,068	153,572	(11%)
28 Charleston Operations	144,241	169,030	24,789	15%	136,583	(7,658)	(6%)	243,892	317,390	73,498	23%	246,106	2,214	(1%)	1,758,535	1,832,033	(4%)
29 Total Expenses	383,615	498,679	115,064	23%	296,414	(87,201)	(29%)	611,049	917,348	306,299	33%	538,511	(72,538)	(13%)	4,904,004	5,210,303	6%
31 Operating Results																	
32 Administration	(136,172)	(165,665)	29,493	(18%)	(102,732)	(33,440)	33%	(208,946)	(301,141)	92,195	(31%)	(186,351)	(22,595)	12%	(1,608,305)	(1,700,500)	(5%)
33 External Affairs	(22,988)	(28,461)	5,473	(19%)	(19,628)	(3,359)	17%	(40,064)	(52,930)	12,866	(24%)	(37,138)	(2,926)	8%	(290,666)	(303,532)	(4%)
34 Port Development	0	0	0	-	(21,499)	21,499	(100%)	0	0	0	-	(39,783)	39,783	(100%)	0	0	-
35 Port Operations	(57,202)	(87,669)	30,467	(35%)	3,446	(60,647)	(1760%)	(72,451)	(150,177)	77,727	(52%)	11,943	(84,394)	(707%)	(722,252)	(799,979)	(10%)
36 Railroad Operations	81,189	85,589	(4,400)	(5%)	75,948	5,242	7%	164,541	182,537	(17,995)	(10%)	155,666	8,875	6%	1,772,415	1,790,410	(1%)
38 Charleston Operations	122,690	82,037	40,653	50%	67,198	55,493	83%	263,445	184,347	79,098	43%	134,501	128,944	96%	486,918	407,820	19%
39 Totals Operating Results	(12,482)	(114,169)	101,687	(89%)	2,732	(15,214)	(557%)	106,526	(137,364)	243,891	(178%)	38,839	67,688	174%	(361,890)	(605,781)	(40%)
41 Tax Collected	14,251	20,216	(5,965)	(30%)	9,638	4,613	48%	43,307	40,431	2,876	7%	36,999	6,307	17%	2,744,436	2,741,560	0%
42 Financial Income	9,249	7,874	1,375	17%	8,776	473	5%	18,604	15,748	2,856	18%	17,676	928	5%	101,343	98,487	3%
43 Grant Income	1,382	6,675	(5,293)	(79%)	0	1,382	-	1,382	7,425	(6,043)	(81%)	790	592	75%	7,132	13,175	(46%)
45 Other Income	18	0	18	-	22,349	(22,331)	(100%)	787	0	787	-	22,349	(21,562)	(96%)	300,787	300,000	0%
46 Total Other Income	24,901	34,765	(9,864)	(28%)	40,763	(15,863)	(39%)	64,080	63,604	476	1%	77,815	(13,735)	(18%)	2,853,698	2,853,222	0%
48 Financial Expenses & Taxes	19,557	3,375	(16,182)	479%	3,373	(16,184)	480%	22,478	6,750	(15,728)	233%	5,926	(16,552)	279%	66,228	50,500	(31%)
49 Debt Service	5,122	81,866	76,744	(94%)	4,918	(205)	4%	10,245	163,733	153,488	(94%)	13,900	3,655	(26%)	1,180,452	1,333,940	12%
50 Capital Outlays	47,868	96,917	49,049	(51%)	0	(47,868)	-	47,868	193,833	145,965	(75%)	45,048	(2,820)	6%	1,017,035	1,163,000	13%
52 Total Other Expenses	72,547	182,158	109,611	(60%)	8,291	(64,257)	775%	80,591	364,316	283,726	(78%)	64,875	(15,716)	24%	2,263,714	2,547,440	(11%)
54 Net Result	(60,129)	(261,562)	201,434	77%	35,205	(95,333)	(271%)	90,016	(438,076)	528,092	121%	51,779	38,237	(74%)	528,093	1	(52809194%)

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund Department: Administration Location: All Budget: Adopted



Administration	Current Period				Same Month Last Year			Year to Date						Year End			
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD		Jul 2021 - Jun 2022			
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Operating Income																	
4005 Building & Dock Leases	371	15,721	(15,350)	-98%	360	11	3%	741	31,441	(30,700)	-98%	720	22	3%	157,947	188,647	-16%
4245 CCURA	1,000	1,000	0	0%	1,000	0	0%	2,000	2,000	0	0%	2,000	0	0%	12,000	12,000	0%
Total Operating Income	1,371	16,721	(15,350)	-92%	1,360	11	1%	2,741	33,441	(30,700)	-92%	2,720	22	1%	169,947	200,647	-15%
Expenses																	
Personnel Services																	
5005 Salaries	77,840	79,377	1,536	2%	51,690	(26,151)	-51%	108,998	132,225	23,227	18%	83,828	(25,170)	-30%	664,015	687,242	3%
5010 Other compensation	0	1,694	1,694	100%	0	0	-	0	2,821	2,821	100%	0	0	-	11,843	14,664	19%
5050 Merit Pool	0	2,310	2,310	100%	0	0	-	0	3,848	3,848	100%	0	0	-	16,152	20,000	19%
Total Compensation	77,840	83,380	5,540	7%	51,690	(26,151)	-51%	108,998	138,895	29,897	22%	83,828	(25,170)	-30%	692,009	721,906	4%
5100 Federal Payroll taxes	5,278	5,738	459	8%	3,793	(1,486)	-39%	7,637	9,558	1,921	20%	6,085	(1,552)	-25%	47,756	49,677	4%
5105 State Payroll taxes	19	0	(19)	-	11	(8)	-80%	26	0	(26)	-	17	(8)	-48%	26	0	-
5110 Unemployment Insurance	726	1,125	399	35%	432	(294)	-68%	1,021	1,874	853	46%	663	(358)	-54%	8,887	9,740	9%
5115 Workers compensation	256	278	23	8%	104	(151)	-145%	511	464	(47)	-10%	209	(303)	-145%	2,458	2,411	-2%
Total Payroll Taxes	6,279	7,141	862	12%	4,339	(1,940)	-45%	9,195	11,896	2,701	23%	6,974	(2,221)	-32%	59,127	61,828	4%
5200 Medical insurance	6,834	7,750	916	12%	7,684	850	11%	13,669	15,500	1,832	12%	15,368	1,699	11%	91,170	93,002	2%
5205 Dental insurance	882	869	(13)	-2%	668	(214)	-32%	1,764	1,738	(27)	-2%	1,590	(175)	-11%	10,453	10,426	0%
5215 Term life insurance	100	100	0	0%	70	(30)	-42%	182	200	18	9%	456	274	60%	1,182	1,200	2%
5220 Long Term Disability insurance	310	360	50	14%	241	(68)	-28%	576	719	143	20%	241	(334)	-138%	4,171	4,314	3%
5225 PERS Employer Contributions	9,349	11,223	1,874	17%	8,304	(1,045)	-13%	15,564	22,447	6,883	31%	16,517	954	6%	139,063	145,946	5%
5230 PERS Employee Contributions	2,666	3,132	466	15%	2,610	(56)	-2%	4,327	6,264	1,937	31%	5,191	864	17%	38,789	40,726	5%
5295 Allocations	0	(190)	(190)	100%	0	0	-	0	(316)	(316)	100%	0	0	-	(1,326)	(1,642)	19%
Total Insured Benefits	20,141	23,244	3,103	13%	19,578	(563)	-3%	36,081	46,551	10,470	22%	39,364	3,283	8%	283,502	293,972	4%
Total Personnel Services	104,260	113,765	9,505	8%	75,607	(28,653)	-38%	154,274	197,342	43,068	22%	130,166	(24,108)	-19%	1,034,638	1,077,706	4%
Goods & Services																	
6005 Seminars & training	0	826	826	100%	0	0	-	695	1,652	957	58%	0	(695)	-	8,953	9,910	10%
Total Staff Training	0	826	826	100%	0	0	-	695	1,652	957	58%	0	(695)	-	8,953	9,910	10%
6020 Travel - airfare	0	42	42	100%	0	0	-	0	83	83	100%	0	0	-	417	500	17%
6025 Travel - lodging & transportation	0	167	167	100%	0	0	-	0	333	333	100%	0	0	-	1,667	2,000	17%
6030 Travel - Per Diem & mileage reimbursement	0	125	125	100%	0	0	-	0	250	250	100%	0	0	-	1,250	1,500	17%
6035 Meals & Entertainment	115	233	118	51%	43	(73)	-169%	115	467	351	75%	43	(73)	-169%	2,449	2,800	13%
Total Travel & Entertainment	115	567	451	80%	43	(73)	-169%	115	1,133	1,018	90%	43	(73)	-169%	5,782	6,800	15%
6050 Office supplies	343	750	407	54%	423	80	19%	878	1,500	622	41%	977	99	10%	8,378	9,000	7%
6055 Kitchen supplies	213	295	82	28%	161	(52)	-32%	436	590	154	26%	345	(91)	-26%	3,386	3,540	4%
6060 IT supplies	0	583	583	100%	0	0	-	0	1,167	1,167	100%	23	23	100%	5,833	7,000	17%
6070 Postage & courier services	400	333	(67)	-20%	0	(400)	-	400	667	267	40%	400	0	0%	3,733	4,000	7%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund Department: Administration Location: All Budget: Adopted



Administration	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Jul 2021 - Jun 2022					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
6080 Office lease	8,046	0	(8,046)	-	7,927	(119)	-2%	16,092	0	(16,092)	-	15,855	(238)	-2%	16,092	0	-
6085 Office equipment lease	0	178	178	100%	0	0	-	0	357	357	100%	0	0	-	1,783	2,140	17%
6087 Office equipment repairs & maintenance	188	375	187	50%	188	1	0%	415	750	335	45%	365	(50)	-14%	4,165	4,500	7%
6090 IT SW subscriptions & licenses	9,224	11,165	1,941	17%	9,326	102	1%	18,667	22,330	3,663	16%	18,453	(214)	-1%	130,317	133,980	3%
6095 Commission expenses	0	125	125	100%	0	0	-	38	250	212	85%	0	(38)	-	1,288	1,500	14%
Total Office Expense	18,414	13,805	(4,609)	-33%	18,026	(388)	-2%	36,927	27,610	(9,317)	-34%	36,418	(509)	-1%	174,977	165,660	-6%
6100 Telephone - landline	403	490	87	18%	383	(20)	-5%	851	980	129	13%	812	(39)	-5%	5,751	5,880	2%
6105 Telephone - mobile	455	555	100	18%	524	69	13%	820	1,110	290	26%	956	136	14%	6,370	6,660	4%
6110 Internet services	604	618	15	2%	604	0	0%	1,207	1,237	29	2%	1,207	0	0%	7,391	7,420	0%
6115 Cable TV	0	0	0	-	50	50	100%	0	0	0	-	100	100	100%	0	0	-
6130 Electricity	407	833	427	51%	490	84	17%	799	1,667	868	52%	1,021	223	22%	9,132	10,000	9%
6135 Water/Sewer	0	208	208	100%	0	0	-	0	417	417	100%	0	0	-	2,083	2,500	17%
6140 Garbage/Sanitation Collection	0	267	267	100%	0	0	-	0	533	533	100%	0	0	-	2,667	3,200	17%
Total Utilities	1,868	2,972	1,103	37%	2,050	182	9%	3,676	5,943	2,267	38%	4,096	420	10%	33,393	35,660	6%
6200 Temporary/Contract help	0	0	0	-	3,268	3,268	100%	0	0	0	-	3,268	3,268	100%	0	0	-
6205 Janitorial services	484	1,250	767	61%	484	0	0%	967	2,500	1,533	61%	967	0	0%	13,467	15,000	10%
6215 Payroll services	1,156	792	(364)	-46%	607	(549)	-90%	1,371	1,583	212	13%	850	(520)	-61%	9,288	9,500	2%
6245 Legal advertising	0	167	167	100%	0	0	-	0	333	333	100%	0	0	-	1,667	2,000	17%
6250 Legal services	7,187	12,500	5,313	43%	1,747	(5,441)	-312%	7,187	25,000	17,813	71%	1,747	(5,441)	-312%	132,187	150,000	12%
6255 Auditing	0	4,833	4,833	100%	0	0	-	0	9,667	9,667	100%	7,500	7,500	100%	48,333	58,000	17%
6260 Consulting services	2,250	92	(2,158)	-2354%	0	(2,250)	-	2,250	183	(2,067)	-1127%	0	(2,250)	-	3,167	1,100	-188%
6265 Recruiting services	0	208	208	100%	0	0	-	0	417	417	100%	0	0	-	2,083	2,500	17%
6290 Commercial insurance	1,906	2,453	547	22%	1,735	(171)	-10%	3,761	4,906	1,145	23%	3,490	(271)	-8%	28,291	29,436	4%
Total Professional Services	12,982	22,295	9,312	42%	7,840	(5,142)	-66%	15,537	44,589	29,053	65%	17,822	2,286	13%	238,483	267,536	11%
6350 Employee sponsorships	0	0	0	-	0	0	-	341	0	(341)	-	0	(341)	-	341	0	-
6351 Awards & Recognitions	0	283	283	100%	0	0	-	219	567	348	61%	0	(219)	-	3,052	3,400	10%
Total Marketing Expense	0	283	283	100%	0	0	-	560	567	6	1%	0	(560)	-	3,394	3,400	0%
6405 Safety/hazardous materials	0	0	0	-	504	504	100%	0	0	0	-	504	504	100%	0	0	-
6415 Clothing	0	35	35	100%	0	0	-	0	71	71	100%	0	0	-	354	425	17%
6420 Janitorial supplies	0	208	208	100%	0	0	-	0	417	417	100%	0	0	-	2,083	2,500	17%
6450 Fuel - Gas	102	83	(18)	-22%	22	(80)	-366%	102	167	65	39%	22	(80)	-366%	935	1,000	7%
Total Operational Expense	102	327	226	69%	526	424	81%	102	654	553	84%	526	424	81%	3,372	3,925	14%
6505 Repairs & maintenance vehicles	0	27	27	100%	0	0	-	0	54	54	100%	0	0	-	271	325	17%
6510 Repairs & maintenance buildings	225	3,333	3,108	93%	0	(225)	-	225	6,667	6,442	97%	0	(225)	-	33,558	40,000	16%
Total Repair and Maintenance	225	3,377	3,152	93%	0	(225)	-	225	6,754	6,529	97%	0	(225)	-	33,996	40,525	16%
6599 Budget Contingency	0	24,169	24,169	100%	0	0	-	0	48,338	48,338	100%	0	0	-	241,688	290,025	17%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund

Department: Administration

Location: All

Budget: Adopted



Administration	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Jul 2021 - Jun 2022					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Prior FYTD vs Current FYTD Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Total Goods & Services	33,706	68,620	34,914	51%	28,485	(5,221)	-18%	57,837	137,240	79,403	58%	58,905	1,068	2%	744,038	823,441	10%
Total Expenses	137,966	182,385	44,419	24%	104,092	(33,875)	-33%	212,111	334,582	122,471	37%	189,071	(23,040)	-12%	1,778,676	1,901,147	6%
Operating Results	(136,596)	(165,665)	29,069	-18%	(102,732)	(33,864)	33%	(209,370)	(301,141)	91,771	-30%	(186,351)	(23,019)	12%	(1,608,729)	(1,700,500.00)	-5%
Other Income & Expenses																	
Other Income																	
4405 Property Taxes - Current Year	5,821	19,716	(13,895)	-70%	5,152	669	13%	25,084	39,431	(14,347)	-36%	23,471	1,613	7%	1,957,213	1,971,560	-1%
4410 Property Taxes - Prior Years	8,430	500	7,930	1586%	4,485	3,945	88%	18,223	1,000	17,223	1722%	13,510	4,712	35%	67,223	50,000	34%
4505 Interest - Bank	1,875	500	1,375	275%	1,403	473	34%	3,856	1,000	2,856	286%	2,929	928	32%	12,856	10,000	29%
4506 Interest - Southport Note	1,882	1,882	0	0%	2,044	(162)	-8%	3,777	3,777	0	0%	4,101	(324)	-8%	21,834	21,834	0%
4515 Principal Repayment - Southport Note	5,492	5,492	0	0%	5,330	162	3%	10,971	10,971	0	0%	10,647	324	3%	66,653	66,653	0%
4695 Grants Received - Other	0	0	0	-	0	0	-	0	0	0	-	790	(790)	-100%	0	0	-
4905 Other	442	0	442	-	0	442	-	443	0	443	-	0	443	886320%	443	0	-
4915 Insurance Reimbursement	0	0	0	-	22,349	(22,349)	-100%	767	0	767	-	22,349	(21,582)	-97%	767	0	-
Total Other Income	23,942	28,090	(4,147)	-15%	40,763	(16,821)	-41%	63,122	56,179	6,942	12%	77,797	(14,676)	-19%	2,126,989	2,120,047	0%
Other Expenses																	
Taxes & Misc Expenses																	
6705 Grant expenses	0	0	0	-	35	35	100%	0	0	0	-	35	35	100%	0	0	-
6740 Merchant fees	3,023	2,500	(523)	-21%	2,749	(274)	-10%	5,926	5,000	(926)	-19%	5,303	(624)	-12%	30,926	30,000	-3%
6745 Banking fees	6	42	36	86%	(50)	(56)	112%	23	83	60	72%	(50)	(73)	147%	440	500	12%
6755 Insurance Claims	0	0	0	-	638	638	100%	0	0	0	-	638	638	100%	0	0	-
Total Taxes & Misc Expenses	3,029	2,542	(487)	-19%	3,373	344	10%	5,950	5,083	(866)	-17%	5,926	(23)	0%	31,366	30,500	-3%
Debt Services																	
7005 Principal repayment	0	13,000	13,000	100%	0	0	-	0	26,000	26,000	100%	0	0	-	130,000	156,000	17%
7020 Principal repayment - Vehicles	842	539	(303)	-56%	806	(36)	-4%	1,369	1,079	(291)	-27%	1,610	240	15%	6,762	6,471	-4%
7025 Interest payment - Vehicles	135	85	(50)	-59%	171	36	21%	232	170	(62)	-36%	345	113	33%	1,083	1,021	-6%
Total Debt Services	977	13,624	12,647	93%	977	0	0%	1,601	27,249	25,647	94%	1,954	353	18%	137,845	163,492	16%
Total Other Expenses	4,006	16,166	12,160	75%	4,350	344	8%	7,551	32,332	24,781	77%	7,880	329	4%	169,211	193,992	13%
Net Other Income	19,936	11,924	8,013	67%	36,413	(16,477)	-45%	55,571	23,847	31,723	133%	69,917	(14,346)	-21%	1,957,778	1,926,055	2%
Net Result	(116,660)	(153,741)	37,082	-24%	(66,319)	(50,341)	76%	(153,799)	(277,294)	123,494	-45%	(116,434)	(37,365)	32%	349,049	225,555	55%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund

Department: External Affairs

Location: All

Budget: Adopted



External Affairs	Current Period				Same Month Last Year			Year to Date						Year End			
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD		Jul 2021 - Jun 2022			
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Operating Income																	
4180 Merchandise	0	0	0	-	10	(10)	-100%	58	0	58	-	32	26	81%	58	0	-
4290 Other	25	33	(8)	-25%	0	25	-	25	67	(42)	-62%	25	0	0%	358	400	-10%
Total Operating Income	25	33	(8)	-25%	10	15	150%	83	67	16	25%	57	26	46%	416	400	4%
Expenses																	
Personnel Services																	
5005 Salaries	10,627	10,637	11	0%	6,641	(3,986)	-60%	14,916	17,719	2,804	16%	10,890	(4,026)	-37%	89,293	92,097	3%
5010 Other compensation	0	286	286	100%	0	0	-	0	477	477	100%	0	0	-	2,003	2,480	19%
Total Compensation	10,627	10,924	297	3%	6,641	(3,986)	-60%	14,916	18,196	3,281	18%	10,890	(4,026)	-37%	91,296	94,577	3%
5100 Federal Payroll taxes	807	836	28	3%	504	(303)	-60%	1,133	1,392	259	19%	827	(306)	-37%	6,976	7,235	4%
5105 State Payroll taxes	2	0	(2)	-	2	(1)	-44%	3	0	(3)	-	2	(1)	-23%	3	0	-
5110 Unemployment Insurance	0	142	142	100%	0	0	-	0	236	236	100%	4	4	100%	990	1,226	19%
5115 Workers compensation	37	45	9	19%	26	(10)	-39%	73	75	2	3%	52	(21)	-39%	390	392	1%
Total Payroll Taxes	846	1,023	177	17%	532	(314)	-59%	1,209	1,703	494	29%	886	(323)	-37%	8,359	8,853	6%
5200 Medical insurance	1,090	1,208	119	10%	1,133	43	4%	2,180	2,417	237	10%	2,265	86	4%	14,265	14,502	2%
5205 Dental insurance	108	108	0	0%	105	(3)	-3%	215	215	0	0%	209	(6)	-3%	1,291	1,291	0%
5215 Term life insurance	13	13	0	0%	12	(1)	-7%	24	25	1	3%	65	41	63%	149	150	1%
5220 Long Term Disability insurance	47	47	0	0%	41	(5)	-13%	88	94	5	6%	41	(47)	-113%	557	562	1%
5225 PERS Employee Contributions	1,491	1,490	(0)	0%	1,268	(223)	-18%	2,446	2,980	534	18%	2,522	76	3%	18,843	19,377	3%
5230 PERS Employer Contributions	425	425	(0)	0%	398	(27)	-7%	682	850	167	20%	793	110	14%	5,359	5,526	3%
Total Insured Benefits	3,172	3,290	118	4%	2,957	(216)	-7%	5,636	6,581	945	14%	5,896	260	4%	40,463	41,408	2%
Total Personnel Services	14,645	15,236	592	4%	10,129	(4,515)	-45%	21,761	26,481	4,720	18%	17,671	(4,090)	-23%	140,118	144,838	3%
Goods & Services																	
6020 Travel - airfare	0	42	42	100%	0	0	-	0	83	83	100%	0	0	-	417	500	17%
6025 Travel - lodging & transportation	0	154	154	100%	0	0	-	0	308	308	100%	0	0	-	1,542	1,850	17%
6030 Travel - Per Diem & mileage reimbursement	0	103	103	100%	0	0	-	0	206	206	100%	0	0	-	1,028	1,234	17%
6035 Meals & Entertainment	103	73	(30)	-41%	0	(103)	-	103	146	43	30%	0	(103)	-	832	875	5%
Total Travel & Entertainment	103	372	269	72%	0	(103)	-	103	743	641	86%	0	(103)	-	3,818	4,459	14%
6050 Office supplies	0	42	42	100%	0	0	-	67	83	17	20%	13	(54)	-422%	483	500	3%
6075 Memberships & dues	2,407	2,392	(15)	-1%	2,415	8	0%	4,814	4,783	(30)	-1%	4,829	16	0%	28,730	28,700	0%
Total Office Expense	2,407	2,433	26	1%	2,415	8	0%	4,881	4,867	(14)	0%	4,842	(38)	-1%	29,214	29,200	0%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund

Department: External Affairs

Location: All

Budget: Adopted



External Affairs	Current Period				Same Month Last Year			Year to Date						Year End			
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD		Jul 2021 - Jun 2022			
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
6260 Consulting services	0	1,062	1,062	100%	0	0	-	16	2,123	2,107	99%	0	(16)	-	10,633	12,740	17%
6270 Contracted Services	0	0	0	-	643	643	100%	0	0	0	-	675	675	100%	0	0	-
Total Professional Services	0	1,062	1,062	100%	643	643	100%	16	2,123	2,107	99%	675	659	98%	10,633	12,740	17%
6310 Marketing supplies	0	396	396	100%	20	20	100%	0	792	792	100%	20	20	100%	3,958	4,750	17%
6315 Advertising	111	1,375	1,264	92%	437	326	75%	159	2,749	2,590	94%	1,254	1,095	87%	13,905	16,495	16%
6340 Legislative support	5,748	7,167	1,419	20%	5,995	248	4%	13,228	14,333	1,106	8%	12,733	(495)	-4%	84,894	86,000	1%
6345 Community affairs	0	454	454	100%	0	0	-	0	908	908	100%	0	0	-	4,542	5,450	17%
Total Marketing Expense	5,858	9,391	3,533	38%	6,452	593	9%	13,386	18,783	5,396	29%	14,007	620	4%	107,299	112,695	5%
Total Goods & Services	8,368	13,258	4,890	37%	9,509	1,141	12%	18,386	26,516	8,130	31%	19,524	1,138	6%	150,964	159,094	5%
Total Expenses	23,013	28,494	5,482	19%	19,638	(3,374)	-17%	40,147	52,996	12,850	24%	37,195	(2,952)	-8%	291,082	303,932	4%
Operating Results	(22,988)	(28,461)	5,473	-19%	(19,628)	(3,359)	17%	(40,064)	(52,930)	12,866	-24%	(37,138)	(2,926)	8%	(290,666)	(303,532)	-4%
Other Income & Expenses																	
Other Income																	
Net Result	(22,988)	(28,461)	5,473	-19%	(19,628)	(3,359)	17%	(40,064)	(52,930)	12,866	-24%	(37,138)	(2,926)	8%	(290,666)	(303,532)	-4%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund Department: Port Ops Location: All Budget: Adopted



Port Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Operating Income																	
4005 Building & Dock Leases	10,328	10,328	(0)	0%	9,246	1,083	12%	20,657	20,657	(0)	0%	18,492	2,165	12%	123,940	123,940	0%
4010 Property Agreements	5,920	7,975	(2,055)	-26%	5,696	224	4%	13,700	15,950	(2,250)	-14%	13,345	356	3%	93,450	95,700	-2%
Total Operating Income	16,248	18,303	(2,055)	-11%	14,941	1,307	9%	34,357	36,607	(2,250)	-6%	31,836	2,521	8%	217,390	219,640	-1%
Expenses																	
Personnel Services																	
5005 Salaries	49,746	58,185	8,439	15%	7,754	(41,992)	-542%	66,950	96,924	29,974	31%	12,716	(54,234)	-427%	473,789	503,763	6%
5010 Other compensation	0	1,554	1,554	100%	0	0	-	0	2,588	2,588	100%	0	0	-	10,865	13,453	19%
5015 Overtime	0	233	233	100%	0	0	-	0	389	389	100%	0	0	-	1,632	2,021	19%
Total Compensation	49,746	59,972	10,226	17%	7,754	(41,992)	-542%	66,950	99,901	32,951	33%	12,716	(54,234)	-427%	486,286	519,237	6%
5100 Federal Payroll taxes	3,714	4,588	874	19%	593	(3,121)	-526%	5,000	7,642	2,643	35%	973	(4,027)	-414%	37,079	39,722	7%
5105 State Payroll taxes	19	0	(19)	-	1	(17)	-1160%	24	0	(24)	-	2	(21)	-885%	24	0	-
5110 Unemployment Insurance	742	1,157	415	36%	0	(742)	-	1,055	1,927	871	45%	0	(1,055)	-	9,143	10,014	9%
5115 Workers compensation	37	2,089	2,053	98%	26	(10)	-39%	73	3,480	3,407	98%	52	(21)	-39%	14,681	18,088	19%
Total Payroll Taxes	4,511	7,834	3,322	42%	621	(3,890)	-627%	6,152	13,049	6,897	53%	1,028	(5,124)	-499%	60,927	67,824	10%
5200 Medical insurance	6,103	8,685	2,581	30%	0	(6,103)	-	12,207	17,369	5,162	30%	0	(12,207)	-	99,052	104,214	5%
5205 Dental insurance	515	670	156	23%	50	(465)	-932%	1,029	1,340	311	23%	45	(984)	-2194%	7,730	8,041	4%
5215 Term life insurance	100	113	13	11%	12	(88)	-755%	182	225	43	19%	72	(110)	-153%	1,307	1,350	3%
5220 Long Term Disability insurance	219	257	38	15%	48	(171)	-353%	399	514	116	22%	48	(350)	-724%	2,969	3,085	4%
5225 PERS Employee Contributions	6,463	8,183	1,721	21%	1,480	(4,982)	-337%	10,604	16,367	5,763	35%	2,945	(7,659)	-260%	100,654	106,417	5%
5230 PERS Employer Contributions	1,843	2,334	491	21%	465	(1,378)	-296%	2,958	4,667	1,709	37%	926	(2,033)	-220%	28,638	30,347	6%
Total Insured Benefits	15,243	20,241	4,999	25%	2,055	(13,187)	-642%	27,378	40,483	13,104	32%	4,036	(23,343)	-578%	240,350	253,454	5%
Total Personnel Services	69,500	88,047	18,547	21%	10,430	(59,069)	-566%	100,480	153,433	52,953	35%	17,779	(82,702)	-465%	787,562	840,515	6%
Goods & Services																	
6020 Travel - airfare	0	83	83	100%	0	0	-	0	167	167	100%	0	0	-	833	1,000	17%
6025 Travel - lodging & transportation	0	167	167	100%	0	0	-	0	333	333	100%	0	0	-	1,667	2,000	17%
6030 Travel - Per Diem & mileage reimbursement	0	8	8	100%	0	0	-	0	17	17	100%	0	0	-	83	100	17%
6035 Meals & Entertainment	0	21	21	100%	16	16	100%	0	42	42	100%	16	16	100%	208	250	17%
Total Travel & Entertainment	0	279	279	100%	16	16	100%	0	558	558	100%	16	16	100%	2,792	3,350	17%
6130 Electricity	140	150	10	7%	134	(5)	-4%	262	300	38	13%	260	(2)	-1%	1,762	1,800	2%
6155 Environmental Remediation/Mitigation/Monitoring	0	208	208	100%	74	74	100%	0	417	417	100%	74	74	100%	2,083	2,500	17%
Total Utilities	140	358	219	61%	208	68	33%	262	717	454	63%	334	71	21%	3,846	4,300	11%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021
amounts in \$US dollars

Fund: General Fund Department: Port Ops Location: All Budget: Adopted



Port Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
6200 Temporary/Contract help	2,765	3,500	735	21%	0	(2,765)	-	3,232	4,500	1,268	28%	0	(3,232)	-	4,732	6,000	21%
6245 Legal advertising	0	125	125	100%	0	0	-	0	250	250	100%	0	0	-	1,250	1,500	17%
6260 Consulting services	0	10,583	10,583	100%	0	0	-	0	21,167	21,167	100%	0	0	-	105,833	127,000	17%
6290 Commercial insurance	901	838	(64)	-8%	798	(104)	-13%	1,803	1,676	(127)	-8%	1,595	(208)	-13%	10,181	10,054	-1%
Total Professional Services	3,666	15,046	11,380	76%	798	(2,869)	-360%	5,035	27,592	22,558	82%	1,595	(3,440)	-216%	121,996	144,554	16%
6400 Small equipment & tools	0	42	42	100%	0	0	-	135	83	(52)	-62%	0	(135)	-	552	500	-10%
6405 Safety/hazardous materials	144	1,667	1,522	91%	44	(100)	-227%	895	3,333	2,438	73%	44	(851)	-1927%	17,562	20,000	12%
6410 Signage	0	83	83	100%	0	0	-	0	167	167	100%	0	0	-	833	1,000	17%
6415 Clothing	0	96	96	100%	0	0	-	0	192	192	100%	0	0	-	958	1,150	17%
6425 Operational supplies	0	63	63	100%	0	0	-	0	125	125	100%	0	0	-	625	750	17%
Total Operational Expense	144	1,950	1,806	93%	44	(100)	-227%	1,030	3,900	2,870	74%	44	(986)	-2233%	20,530	23,400	12%
6515 Repairs & maintenance land improvements	0	208	208	100%	0	0	-	0	417	417	100%	0	0	-	2,083	2,500	17%
6520 Repairs & maintenance docks	0	0	0	-	0	0	-	0	0	0	-	126	126	100%	0	0	-
6580 Permits	0	83	83	100%	0	0	-	0	167	167	100%	0	0	-	833	1,000	17%
Total Repair and Maintenance	0	292	292	100%	0	0	-	0	583	583	100%	126	126	100%	2,917	3,500	17%
Total Goods & Services	3,950	17,925	13,975	78%	1,065	(2,885)	-271%	6,327	33,351	27,023	81%	2,114	(4,213)	-199%	152,081	179,104	15%
Total Expenses	73,450	105,972	32,522	31%	11,496	(61,954)	-539%	106,808	186,784	79,976	43%	19,893	(86,914)	-437%	939,643	1,019,619	8%
Operating Results	(57,202)	(87,669)	30,467	-35%	3,446	(60,647)	-1760%	(72,451)	(150,177)	77,727	-52%	11,943	(84,394)	-707%	(722,252)	(799,979)	-10%
4695 Grants Received - Other	1,382	1,500	(118)	-8%	0	1,382	-	1,382	2,250	(868)	-39%	0	1,382	-	7,132	8,000	-11%
Total Other Income	1,382	1,500	(118)	-8%	0	1,382	-	1,382	2,250	(868)	-39%	0	1,382	-	7,132	8,000	-11%
Taxes & Misc Expenses																	
6745 Banking fees	0	833	833	100%	0	0	-	0	1,667	1,667	100%	0	0	-	8,333	10,000	17%
Total Taxes & Misc Expenses	0	833	833	100%	0	0	-	0	1,667	1,667	100%	0	0	-	8,333	10,000	17%
7010 Interest payment	2,635	9,583	6,948	73%	0	(2,635)	-	2,635	19,167	16,532	86%	0	(2,635)	-	98,468	115,000	14%
Total Debt Services	2,635	9,583	6,948	73%	0	(2,635)	-	2,635	19,167	16,532	86%	0	(2,635)	-	98,468	115,000	14%
Total Other Expenses	2,635	10,417	7,782	75%	0	(2,635)	-	2,635	20,833	18,198	87%	0	(2,635)	-	106,802	125,000	15%
Net Other Income	(1,253)	(8,917)	7,664	-86%	0	(1,253)	-	(1,253)	(18,583)	17,331	-93%	0	(1,253)	-	(99,669)	(117,000)	-15%
Net Result	(58,454)	(96,586)	38,131	-39%	3,446	(61,900)	-1796%	(73,703)	(168,761)	95,057	-56%	11,943	(85,646)	-717%	(821,922)	(916,979)	-10%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund

Department: Charleston Ops

Location: All

Budget: Adopted



Charleston Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD			Jul 2021 - Jun 2022		
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Operating Income																	
4005 Building & Dock Leases	23,945	24,442	(496)	-2%	16,864	7,082	42%	49,373	48,883	489	1%	33,877	15,496	46%	293,789	293,300	0%
4100 Annual Moorage	28,228	18,675	9,553	51%	48,855	(20,627)	-42%	50,530	48,697	1,833	4%	74,799	(24,269)	-32%	430,647	428,814	0%
4105 Semi-Annual Moorage	9,206	6,330	2,876	45%	4,086	5,120	125%	12,036	13,230	(1,195)	-9%	6,530	5,505	84%	56,085	57,280	-2%
4110 Monthly Moorage	20,660	26,973	(6,312)	-23%	17,427	3,234	19%	38,236	44,212	(5,976)	-14%	34,827	3,409	10%	182,491	188,467	-3%
4115 Transient Moorage	12,504	12,860	(356)	-3%	8,178	4,326	53%	22,009	21,079	930	4%	19,697	2,312	12%	90,787	89,857	1%
4118 Work Dock	3,884	5,417	(1,533)	-28%	4,857	(973)	-20%	7,683	10,833	(3,151)	-29%	7,766	(83)	-1%	61,849	65,000	-5%
4120 Metered Utilities	30	125	(95)	-76%	275	(245)	-89%	60	250	(190)	-76%	550	(490)	-89%	1,310	1,500	-13%
4125 Launch Ramp	5,398	3,083	2,315	75%	4,379	1,019	23%	9,252	6,167	3,085	50%	9,005	247	3%	40,085	37,000	8%
4135 Storage Yard	3,102	3,333	(231)	-7%	2,917	185	6%	5,944	6,667	(722)	-11%	5,865	80	1%	39,278	40,000	-2%
4140 Storage Unit	15,677	15,193	485	3%	14,621	1,056	7%	31,228	30,385	843	3%	29,069	2,159	7%	183,153	182,310	0%
4145 Long Term Boat Storage	9,177	7,725	1,452	19%	9,102	74	1%	18,353	15,450	2,903	19%	18,433	(79)	0%	95,603	92,700	3%
4150 Short Term Boat Storage	3,290	3,219	71	2%	4,733	(1,443)	-30%	6,787	6,438	350	5%	9,073	(2,286)	-25%	38,975	38,625	1%
4155 Boat Wash	70	83	(13)	-16%	340	(270)	-79%	140	167	(27)	-16%	408	(268)	-66%	973	1,000	-3%
4165 Space Rents	67,977	57,715	10,262	18%	54,618	13,359	24%	134,349	110,189	24,160	22%	105,461	28,888	27%	340,160	316,000	8%
4173 Laundry	863	731	133	18%	299	565	189%	1,416	1,395	21	1%	644	772	120%	4,021	4,000	1%
4175 Propane	914	1,826	(912)	-50%	408	507	124%	1,504	3,487	(1,983)	-57%	881	624	71%	8,017	10,000	-20%
4180 Merchandise	98	91	7	7%	98	(0)	0%	145	174	(29)	-17%	222	(77)	-35%	471	500	-6%
4185 Visitor Convention Bureau Fee	612	639	(27)	-4%	689	(77)	-11%	1,220	1,220	(0)	0%	1,186	34	3%	3,500	3,500	0%
4190 Ice	47,174	54,877	(7,703)	-14%	0	47,174	-	89,814	118,671	(28,857)	-24%	0	89,814	-	271,143	300,000	-10%
4200 Boat Lifts	6,317	5,231	1,086	21%	4,521	1,796	40%	13,387	9,143	4,244	46%	9,795	3,592	37%	64,244	60,000	7%
4230 Environmental Fee	2,409	2,083	325	16%	2,209	200	9%	4,920	4,167	753	18%	4,276	644	15%	25,753	25,000	3%
4235 Customer Discounts	(631)	(417)	(214)	51%	(892)	262	-29%	(1,540)	(833)	(707)	85%	(1,533)	(7)	0%	(5,707)	(5,000)	14%
4290 Other	6,026	3,333	2,693	81%	5,198	828	16%	10,492	6,667	3,825	57%	9,775	716	7%	43,825	40,000	10%
4295 Bad Debt Expense	0	(2,500)	2,500	-100%	0	0	-	0	(5,000)	5,000	-100%	0	0	-	(25,000)	(30,000)	-17%
Total Operating Income	266,931	251,066	15,864	6%	203,781	63,150	31%	507,337	501,737	5,600	1%	380,607	126,730	33%	2,245,453	2,239,853	0%
Expenses																	
Personnel Services																	
5005 Salaries	48,134	52,100	3,967	8%	42,768	(5,366)	-13%	69,973	86,789	16,816	19%	68,432	(1,542)	-2%	434,271	451,087	4%
5010 Other compensation	1,071	2,434	1,363	56%	0	(1,071)	-	1,491	4,055	2,564	63%	13	(1,478)	-11366%	18,512	21,076	12%
5015 Overtime	1,007	2,426	1,418	58%	6	(1,001)	-16442%	1,153	4,041	2,887	71%	6	(1,147)	-18836%	18,114	21,001	14%
Total Compensation	50,212	56,960	6,748	12%	42,774	(7,438)	-17%	72,617	94,885	22,268	23%	68,451	(4,166)	-6%	470,896	493,164	5%
5100 Federal Payroll taxes	3,702	4,357	656	15%	3,150	(552)	-18%	5,416	7,259	1,842	25%	5,035	(381)	-8%	35,885	37,727	5%
5105 State Payroll taxes	18	0	(18)	-	17	(1)	-7%	26	0	(26)	-	28	2	7%	26	0	-
5110 Unemployment Insurance	1,021	1,188	168	14%	860	(161)	-19%	1,539	1,979	441	22%	1,392	(147)	-11%	9,847	10,288	4%
5115 Workers compensation	3,323	3,209	(114)	-4%	2,047	(1,276)	-62%	6,646	5,346	(1,300)	-24%	4,093	(2,553)	-62%	29,088	27,788	-5%
Total Payroll Taxes	8,063	8,755	692	8%	6,073	(1,991)	-33%	13,627	14,584	958	7%	10,548	(3,079)	-29%	74,845	75,803	1%
5200 Medical insurance	10,365	11,509	1,144	10%	13,378	3,013	23%	20,744	23,019	2,275	10%	27,368	6,624	24%	135,837	138,112	2%
5205 Dental insurance	814	814	0	0%	1,361	547	40%	1,628	1,628	0	0%	2,567	939	37%	9,766	9,766	0%
5215 Term life insurance	112	113	0	0%	187	75	40%	218	225	7	3%	591	373	63%	1,343	1,350	1%
5220 Long Term Disability insurance	229	240	11	5%	345	116	34%	440	480	39	8%	345	(96)	-28%	2,841	2,880	1%
5225 PERS Employee Contributions	8,819	8,150	(669)	-8%	9,672	853	9%	14,322	16,300	1,978	12%	18,551	4,229	23%	104,003	105,981	2%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund Department: Charleston Ops Location: All Budget: Adopted



Charleston Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD			Jul 2021 - Jun 2022		
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
5230 PERS Employer Contributions	2,305	2,178	(127)	-6%	2,752	447	16%	3,693	4,356	663	15%	5,252	1,559	30%	27,662	28,325	2%
5295 Allocations	0	(3,869)	(3,869)	100%	0	0	-	0	(6,446)	(6,446)	100%	0	0	-	(27,055)	(33,501)	19%
Total Insured Benefits	22,644	19,134	(3,509)	-18%	27,694	5,051	18%	41,045	39,562	(1,483)	-4%	54,674	13,628	25%	254,396	252,913	-1%
Total Personnel Services	80,919	84,850	3,931	5%	76,541	(4,379)	-6%	127,289	149,031	21,742	15%	133,672	6,383	5%	800,138	821,880	3%
Goods & Services																	
6020 Travel - airfare	0	42	42	100%	0	0	-	0	83	83	100%	0	0	-	417	500	17%
6025 Travel - lodging & transportation	0	83	83	100%	0	0	-	0	167	167	100%	0	0	-	833	1,000	17%
6030 Travel - Per Diem & mileage reimbursement	407	21	(386)	-1854%	0	(407)	-	407	42	(365)	-877%	0	(407)	-	615	250	-146%
6035 Meals & Entertainment	0	25	25	100%	0	0	-	0	50	50	100%	0	0	-	250	300	17%
Total Travel & Entertainment	407	171	(236)	-138%	0	(407)	-	407	342	(65)	-19%	0	(407)	-	2,115	2,050	-3%
6050 Office supplies	0	0	0	-	0	0	-	0	0	0	-	106	106	100%	0	0	-
6055 Kitchen supplies	103	250	147	59%	71	(32)	-46%	286	500	214	43%	164	(122)	-74%	2,786	3,000	7%
6070 Postage & courier services	8	83	75	90%	55	47	86%	8	167	159	95%	55	47	86%	841	1,000	16%
Total Office Expense	111	333	223	67%	126	15	12%	294	667	372	56%	325	31	10%	3,628	4,000	9%
6100 Telephone - landline	182	200	18	9%	172	(9)	-5%	364	400	36	9%	345	(19)	-5%	2,364	2,400	2%
6105 Telephone - mobile	386	530	144	27%	450	63	14%	949	1,060	111	10%	960	11	1%	6,249	6,360	2%
6110 Internet services	1,241	1,405	164	12%	1,277	36	3%	2,483	2,810	327	12%	2,555	72	3%	16,533	16,860	2%
6115 Cable TV	892	948	56	6%	647	(245)	-38%	1,784	1,896	112	6%	1,545	(239)	-15%	11,262	11,373	1%
6130 Electricity	18,264	20,833	2,569	12%	12,372	(5,892)	-48%	36,306	41,667	5,361	13%	23,676	(12,629)	-53%	244,639	250,000	2%
6131 Propane - Operations	139	125	(14)	-11%	114	(24)	-21%	253	250	(3)	-1%	199	(54)	-27%	1,503	1,500	0%
6135 Water/Sewer	9,175	6,250	(2,925)	-47%	7,914	(1,260)	-16%	19,353	12,500	(6,853)	-55%	14,018	(5,334)	-38%	81,853	75,000	-9%
6140 Garbage/Sanitation Collection	7,170	5,833	(1,337)	-23%	4,908	(2,262)	-46%	13,827	11,667	(2,160)	-19%	9,674	(4,153)	-43%	72,160	70,000	-3%
6145 Hazardous material disposal	220	333	113	34%	680	460	68%	220	667	447	67%	830	610	73%	3,553	4,000	11%
6150 Derelict boat disposal	0	1,250	1,250	100%	0	0	-	0	2,500	2,500	100%	0	0	-	12,500	15,000	17%
6155 Environmental Remediation/Mitigation/Monitoring	0	250	250	100%	53	53	100%	125	500	375	75%	53	(72)	-135%	2,625	3,000	13%
Total Utilities	37,669	37,958	289	1%	28,588	(9,081)	-32%	75,663	75,915	252	0%	53,856	(21,808)	-40%	455,241	455,493	0%
6200 Temporary/Contract help	2,763	2,917	153	5%	2,881	117	4%	3,386	5,833	2,447	42%	5,972	2,586	43%	32,553	35,000	7%
6205 Janitorial services	26	55	29	52%	0	(26)	-	75	110	35	32%	21	(54)	-250%	625	660	5%
6210 Vending machine services	0	125	125	100%	0	0	-	1,156	250	(906)	-362%	286	(869)	-304%	2,406	1,500	-60%
6245 Legal advertising	188	108	(79)	-73%	349	161	46%	188	217	29	13%	349	161	46%	1,271	1,300	2%
6260 Consulting services	152	582	429	74%	0	(152)	-	156	1,163	1,007	87%	0	(156)	-	5,973	6,980	14%
6270 Contracted Services	0	0	0	-	218	218	100%	58	0	(58)	-	390	332	85%	58	0	-
6290 Commercial insurance	7,926	7,908	(18)	0%	7,008	(918)	-13%	15,659	15,817	158	1%	14,037	(1,622)	-12%	94,742	94,900	0%
Total Professional Services	11,056	11,695	639	5%	10,455	(600)	-6%	20,678	23,390	2,713	12%	21,056	378	2%	137,628	140,340	2%
6350 Employee sponsorships	0	0	0	-	0	0	-	786	0	(786)	-	0	(786)	-	786	0	-
Total Marketing Expense	0	0	0	-	0	0	-	786	0	(786)	-	0	(786)	-	786	0	-

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund Department: Charleston Ops Location: All Budget: Adopted



Charleston Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD			Jul 2021 - Jun 2022		
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
6400 Small equipment & tools	147	500	353	71%	16	(131)	-837%	147	1,000	853	85%	42	(105)	-251%	5,147	6,000	14%
6405 Safety/hazardous materials	0	0	0	-	10	10	100%	0	0	0	-	10	10	100%	0	0	-
6410 Signage	0	63	63	100%	0	0	-	92	125	33	26%	0	(92)	-	717	750	4%
6415 Clothing	0	425	425	100%	0	0	-	0	850	850	100%	0	0	-	4,250	5,100	17%
6420 Janitorial supplies	1,617	1,042	(575)	-55%	1,174	(443)	-38%	2,586	2,083	(503)	-24%	2,767	181	7%	13,003	12,500	-4%
6425 Operational supplies	3,335	10,000	6,665	67%	1,098	(2,237)	-204%	3,542	20,000	16,458	82%	1,201	(2,342)	-195%	103,542	120,000	14%
6430 Equipment Rental	0	833	833	100%	0	0	-	0	1,667	1,667	100%	0	0	-	8,333	10,000	17%
6450 Fuel - Gas	1,368	1,167	(201)	-17%	807	(561)	-70%	1,368	2,333	966	41%	1,610	242	15%	13,034	14,000	7%
6455 Fuel - Diesel	64	83	19	23%	36	(29)	-80%	196	167	(29)	-17%	78	(118)	-151%	1,029	1,000	-3%
6481 Propane - Retail	613	417	(196)	-47%	391	(222)	-57%	1,133	833	(300)	-36%	705	(428)	-61%	5,300	5,000	-6%
Total Operational Expense	7,143	14,529	7,386	51%	3,532	(3,612)	-102%	9,064	29,058	19,995	69%	6,413	(2,651)	-41%	154,356	174,350	11%
6500 Repairs & maintenance equipment	5,102	6,250	1,148	18%	11,787	6,684	57%	5,856	12,500	6,644	53%	13,192	7,337	56%	68,356	75,000	9%
6505 Repairs & maintenance vehicles	115	1,694	1,579	93%	5	(110)	-2070%	126	3,389	3,262	96%	10,849	10,723	99%	17,070	20,332	16%
6510 Repairs & maintenance buildings	1,138	3,741	2,603	70%	137	(1,001)	-731%	3,150	7,481	4,332	58%	197	(2,953)	-1499%	40,556	44,888	10%
6515 Repairs & maintenance land improvements	0	250	250	100%	0	0	-	0	500	500	100%	0	0	-	2,500	3,000	17%
6520 Repairs & maintenance docks	579	4,167	3,587	86%	326	(253)	-78%	579	8,333	7,754	93%	634	54	9%	42,246	50,000	16%
6540 Marina dredging	0	0	0	-	696	696	100%	0	0	0	-	696	696	100%	0	0	-
6575 Waterway Leases	0	2,917	2,917	100%	0	0	-	0	5,833	5,833	100%	0	0	-	29,167	35,000	17%
6580 Permits	0	475	475	100%	4,390	4,390	100%	0	950	950	100%	5,216	5,216	100%	4,750	5,700	17%
Total Repair and Maintenance	6,935	19,493	12,558	64%	17,341	10,406	60%	9,711	38,987	29,276	75%	30,784	21,073	68%	204,644	233,920	13%
Total Goods & Services	63,321	84,179	20,858	25%	60,042	(3,279)	-5%	116,603	168,359	51,756	31%	112,434	(4,169)	-4%	958,397	1,010,153	5%
Total Expenses	144,241	169,030	24,789	15%	136,583	(7,658)	-6%	243,892	317,390	73,498	23%	246,106	2,214	1%	1,758,535	1,832,033	4%
Operating Results	122,690	82,037	40,653	50%	67,198	55,493	83%	263,445	184,347	79,098	43%	134,501	128,944	96%	486,918	407,820	19%
Other Income & Expenses																	
Other Income																	
4450 Lodging Tax	0	0	0	-	0	0	-	0	0	0	-	18	(18)	-100%	0	0	-
4650 Grants Received - MAP	0	5,175	(5,175)	-100%	0	0	-	0	5,175	(5,175)	-100%	0	0	-	0	5,175	-100%
Total Other Income	0	5,175	(5,175)	-100%	0	0	-	0	5,175	(5,175)	-100%	18	(18)	-100%	0	5,175	-100%
Other Expenses																	
Taxes & Misc Expenses																	
6720 Property Tax - Sublet Facilities	0	0	0	-	-	-	-	0	0	0	-	0	0	-	10,000	10,000.00	0%
Total Taxes & Misc Expenses	-	-	-	-	0	0	-	0	-	0	-	0	0	-	10,000	10,000.00	0%
Debt Services																	
7005 Principal repayment	0	0	0	-	0	0	-	0	0	0	-	0	0	-	290,261	290,261	0%
7010 Interest payment	0	0	0	-	0	0	-	0	0	0	-	0	0	-	61,282	61,282	0%
7020 Principal repayment	437	756	318	42%	433	(4)	-1%	1,186	1,511	325	22%	866	(320)	-37%	8,741	9,066	4%
7025 Interest payment	14	48	35	71%	18	4	22%	69	97	28	28%	36	(33)	-92%	553	581	5%
8010 CIP Buildings	0	13,333	13,333	100%	0	0	-	0	26,667	26,667	100%	0	0	-	133,333	160,000	17%
8011 CIP Docks	0	8,583	8,583	100%	0	0	-	0	17,167	17,167	100%	0	0	-	85,833	103,000	17%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

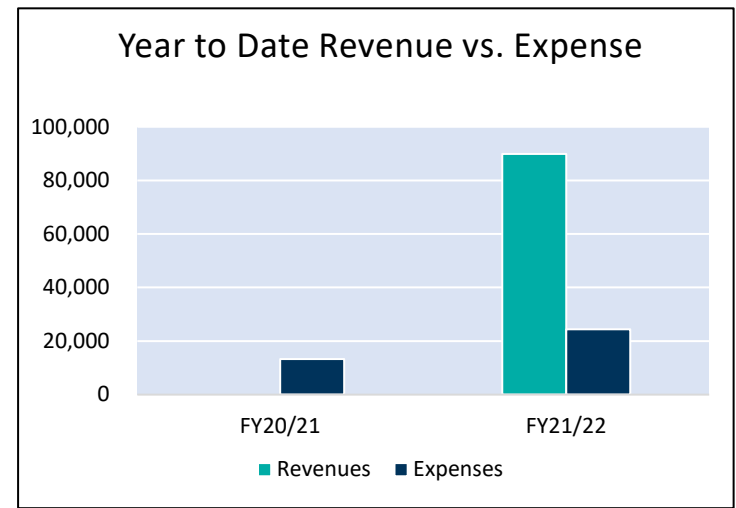
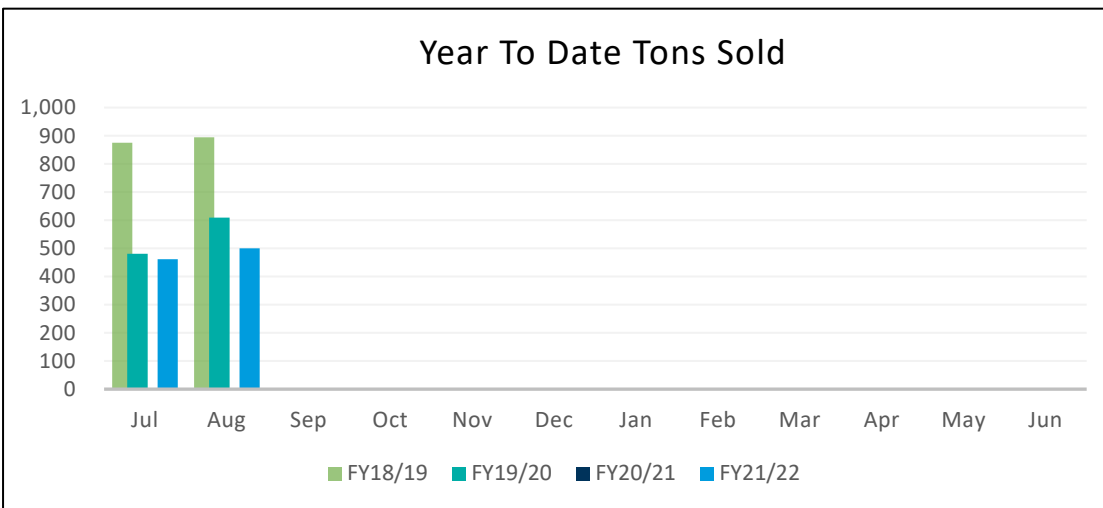
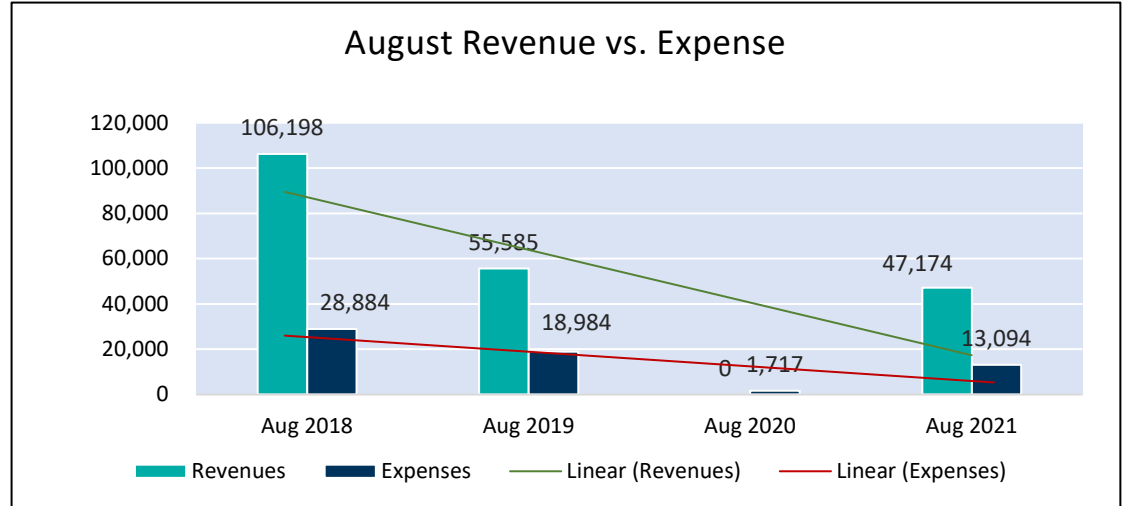
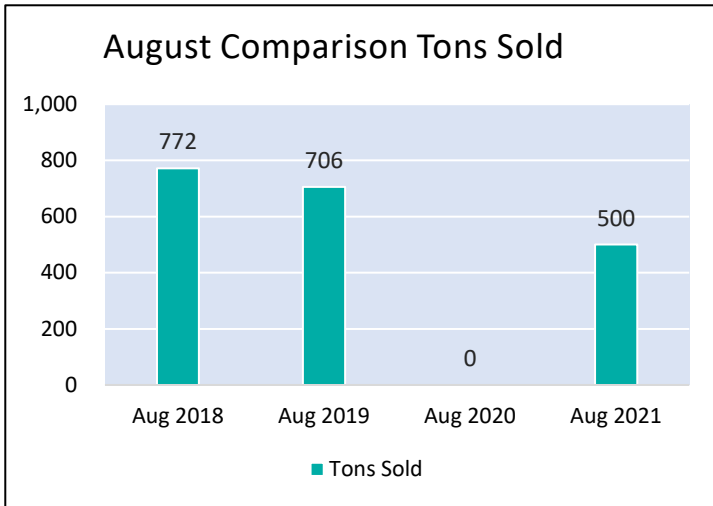
amounts in \$US dollars

Fund: General Fund Department: Charleston Ops Location: All Budget: Adopted



Charleston Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Total Debt Services	451	22,721	22,269	98%	451	0	0%	1,255	45,441	44,186	97%	902	(353)	-39%	580,004	624,190	7%
Total Other Expenses	451	22,721	22,269	98%	451	0	0%	1,255	45,441	44,186	97%	902	(353)	-39%	590,004	634,190	7%
Net Other Income	(451)	(17,546)	17,094	-97%	(451)	0	0%	(1,255)	(40,266)	39,011	-97%	(884)	(371)	42%	(590,004)	(629,015)	-6%
Net Result	122,239	64,491	57,748	90%	66,746	55,493	83%	262,190	144,081	118,109	82%	133,617	128,573	96%	(103,086)	(221,195)	-53%

	Current Period	Same Month Prior Years			Year to Date	Prior FYTD vs Current FYTD		
	Aug 2021	Aug 2020	Aug 2019	Aug 2018	FY21/22	Last FY	\$ Diff	% Diff
Tons Sold	500	0	706	772	962	0	(962)	-
Total Revenues	47,174	0	55,585	106,198	89,814	0	(89,814)	-
Total Expenses	13,094	1,717	18,984	28,884	24,436	13,251	(11,185)	84.40%
Net Result	34,080	(1,717)	36,601	30,841	65,378	(13,251)	(78,629)	-593.37%



Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: Dredge Fund

Department: Dredge Ops

Location: All

Budget: Adopted



Dredge Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Operating Income																	
4290 Other	60,422	21,794	38,628	177%	0	60,422	-	60,422	43,587	16,835	39%	5,739	54,683	953%	278,358	261,523	6%
Total Operating Income	60,422	21,794	38,628	177%	0	60,422	-	60,422	43,587	16,835	39%	5,739	54,683	953%	278,358	261,523	6%
Expenses																	
Personnel Services																	
5005 Salaries	55	2,238	2,184	98%	815	761	93%	55	3,729	3,674	99%	3,060	3,005	98%	15,706	19,380	19%
5010 Other compensation	0	0	0	-	0	0	-	0	0	0	-	(9)	(9)	100%	0	0	-
5015 Overtime	0	0	0	-	0	0	-	0	0	0	-	6	6	100%	0	0	-
Total Compensation	55	2,238	2,184	98%	815	761	93%	55	3,729	3,674	99%	3,056	3,002	98%	15,706	19,380	19%
5100 Federal Payroll taxes	4	171	167	98%	58	54	93%	4	285	281	99%	218	214	98%	1,202	1,483	19%
5105 State Payroll taxes	0	0	(0)	-	0	0	93%	0	0	(0)	-	1	1	98%	0	0	-
5110 Unemployment Insurance	1	63	61	98%	20	18	93%	1	104	103	99%	74	73	98%	440	543	19%
5115 Workers compensation	0	80	80	100%	0	0	-	0	134	134	100%	0	0	-	562	696	19%
Total Payroll Taxes	5	314	309	98%	78	73	93%	5	524	518	99%	293	288	98%	2,204	2,722	19%
5200 Medical insurance	14	762	748	98%	0	(14)	-	14	1,269	1,256	99%	0	(14)	-	5,342	6,598	19%
5205 Dental insurance	0	62	62	100%	0	0	-	0	103	103	100%	0	0	-	432	535	19%
5215 Term life insurance	0	5	5	97%	0	(0)	-	0	8	8	98%	0	(0)	-	36	44	19%
5220 Long Term Disability insurance	0	14	13	98%	0	(0)	-	0	23	22	99%	0	(0)	-	96	118	19%
5225 PERS Employee Contributions	12	529	518	98%	208	197	94%	12	882	870	99%	853	842	99%	3,713	4,583	19%
5230 PERS Employer Contributions	3	134	131	98%	49	46	93%	3	224	220	99%	241	237	99%	943	1,163	19%
Total Insured Benefits	29	1,506	1,477	98%	257	228	89%	29	2,509	2,480	99%	1,094	1,065	97%	10,561	13,041	19%
Total Personnel Services	89	4,059	3,970	98%	1,150	1,061	92%	89	6,762	6,672	99%	4,443	4,354	98%	28,471	35,143	19%
Goods & Services																	
6005 Seminars & training	0	417	417	100%	0	0	-	0	833	833	100%	0	0	-	4,167	5,000	17%
Total Staff Training	0	417	417	100%	0	0	-	0	833	833	100%	0	0	-	4,167	5,000	17%
6030 Travel - Per Diem & mileage reimbursement	0	167	167	100%	0	0	-	0	333	333	100%	0	0	-	1,667	2,000	17%
Total Travel & Entertainment	0	167	167	100%	0	0	-	0	333	333	100%	0	0	-	1,667	2,000	17%
6050 Office supplies	0	42	42	100%	0	0	-	0	83	83	100%	0	0	-	417	500	17%
Total Office Expense	0	42	42	100%	0	0	-	0	83	83	100%	0	0	-	417	500	17%
6250 Legal services	0	2,083	2,083	100%	0	0	-	0	4,167	4,167	100%	0	0	-	20,833	25,000	17%
6255 Auditing	0	833	833	100%	0	0	-	0	1,667	1,667	100%	0	0	-	8,333	10,000	17%
6290 Commercial insurance	4,477	4,477	(0)	0%	4,540	63	1%	8,955	8,955	(0)	0%	9,081	126	1%	53,727	53,727	0%
Total Professional Services	4,477	7,394	2,917	39%	4,540	63	1%	8,955	14,788	5,833	39%	9,081	126	1%	82,894	88,727	7%
6400 Small equipment & tools	214	0	(214)	-	0	(214)	-	214	0	(214)	-	0	(214)	-	214	0	-
6425 Operational supplies	0	4,167	4,167	100%	50	50	100%	0	8,333	8,333	100%	50	50	100%	41,667	50,000	17%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: Dredge Fund

Department: Dredge Ops

Location: All

Budget: Adopted



Dredge Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Prior FYTD vs Current FYTD					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Total Operational Expense	214	4,167	3,953	95%	50	(163)	-325%	214	8,333	8,120	97%	50	(163)	-325%	41,880	50,000	16%
6500 Repairs & maintenance equipment	0	5,417	5,417	100%	6,274	6,274	100%	0	10,833	10,833	100%	7,602	7,602	100%	54,167	65,000	17%
6505 Repairs & maintenance vehicles	59,027	1,250	(57,777)	-4622%	75	(58,952)	-78603%	60,145	2,500	(57,645)	-2306%	300	(59,845)	-19948%	72,645	15,000	-384%
Total Repair and Maintenance	59,027	6,667	(52,360)	-785%	6,349	(52,678)	-830%	60,145	13,333	(46,812)	-351%	7,902	(52,243)	-661%	126,812	80,000	-59%
Total Goods & Services	63,718	18,852	(44,866)	-238%	10,940	(52,778)	-482%	69,313	37,705	(31,609)	-84%	17,034	(52,280)	-307%	257,836	226,227	-14%
Total Expenses	63,807	22,911	(40,896)	-178%	12,090	(51,717)	-428%	69,403	44,466	(24,936)	-56%	21,477	(47,926)	-223%	286,306	261,370	-10%
Operating Results	(3,386)	(1,118)	(2,268)	203%	(12,090)	8,704	-72%	(8,981)	(879)	(8,102)	922%	(15,738)	6,757	-43%	(7,949)	153	-5295%
Other Income & Expenses																	
Other Income																	
4505 Interest - Bank	158	0	158	-	0	158	-	325	0	325	-	0	325	-	325	0	-
Total Other Income	158	0	158	-	0	158	-	325	0	325	-	0	325	-	325	0	-
Net Other Income	158	0	158	-	0	158	-	325	0	325	-	0	325	-	325	0	-
Net Result	(3,228)	(1,118)	(2,110)	189%	(12,090)	8,862	-73%	(8,656)	(879)	(7,777)	885%	(15,738)	7,083	-45%	(7,624)	153	-5083%

Financial Report - Actual vs. Budget
For Period Ending Aug 2021

amounts in \$US dollars

Fund: General Fund Department: Rail Ops Location: All Budget: Adopted



Rail Ops	Current Period				Same Month Last Year			Year to Date				Year End					
	Aug 2021				Aug 2020			Jul 2021 - Aug 2021				Jul 2021 - Jun 2022					
	Actual	Budget	\$ Diff	% Diff	Actual	\$ Diff	% Diff	Actual	Budget	\$ Diff	% Diff	Prior FYTD vs Current FYTD Last FY	\$ Diff	% Diff	Projected	Budget	% Diff
Operating Income																	
4010 Property Agreements	39,495	22,905	16,589	72%	26,833	12,662	47%	66,468	50,185	16,284	32%	58,789	7,680	13%	260,284	244,000	7%
4235 Customer Discounts	0	0	0	-	0	0	-	0	0	0	-	(3,950)	3,950	-100%	0	0	-
4260 Rail Operations Revenue	26,921	38,575	(11,654)	-30%	23,969	2,952	12%	54,482	81,468	(26,986)	-33%	49,293	5,189	11%	395,048	422,034	-6%
4265 Rail Surcharges	19,719	36,906	(17,187)	-47%	28,253	(8,534)	-30%	51,682	76,480	(24,797)	-32%	57,998	(6,316)	-11%	466,698	491,495	-5%
4290 Other	0	0	0	-	0	0	-	0	0	0	-	0	0	-	786,453	786,453	0%
Total Operating Income	86,135	98,387	(12,252)	-12%	79,055	7,080	9%	172,632	208,132	(35,499)	-17%	162,130	10,503	6%	1,908,483	1,943,982	-2%
Expenses																	
Personnel Services																	
Goods & Services																	
6260 Consulting services	817	8,750	7,933	91%	0	(817)	-	817	17,500	16,683	95%	250	(567)	-227%	88,317	105,000	16%
6290 Commercial insurance	3,403	3,039	(363)	-12%	3,107	(296)	-10%	6,444	6,079	(366)	-6%	6,213	(231)	-4%	36,838	36,472	-1%
Total Professional Services	4,219	11,789	7,570	64%	3,107	(1,113)	-36%	7,261	23,579	16,318	69%	6,463	(798)	-12%	125,154	141,472	12%
6410 Signage	0	667	667	100%	0	0	-	0	1,333	1,333	100%	0	0	-	6,667	8,000	17%
Total Operational Expense	0	667	667	100%	0	0	-	0	1,333	1,333	100%	0	0	-	6,667	8,000	17%
6505 Repairs & maintenance vehicles	726	0	(726)	-	0	(726)	-	830	0	(830)	-	0	(830)	-	830	0	-
Total Repair and Maintenance	726	342	(384)	-112%	0	(726)	-	830	683	(147)	-21%	0	(830)	-	4,247	4,100	-4%
Total Goods & Services	4,945	12,798	7,852	61%	3,107	(1,839)	-59%	8,091	25,595	17,504	68%	6,463	(1,628)	-25%	136,068	153,572	11%
Total Expenses	4,945	12,798	7,852	61%	3,107	(1,839)	-59%	8,091	25,595	17,504	68%	6,463	(1,628)	-25%	136,068	153,572	11%
Operating Results	81,189	85,589	(4,400)	-5%	75,948	5,242	7%	164,541	182,537	(17,995)	-10%	155,666	8,875	6%	1,772,415	1,790,410	-1%
Other Income & Expenses																	
Other Income																	
4480 Tax Credits	0	0	0	-	0	0	-	0	0	0	-	0	0	-	720,000	720,000	0%
Total Other Income	0	0	0	-	0	0	-	0	0	0	-	0	0	-	720,000	720,000	0%
Other Expenses																	
6755 Insurance Claims	16,528	0	(16,528)	-	0	(16,528)	-	16,528	0	(16,528)	-	0	(16,528)	-	16,528	0	-
Total Taxes & Misc Expenses	16,528	0	(16,528)	-	0	(16,528)	-	16,528	0	(16,528)	-	0	(16,528)	-	16,528	0	-
Debt Services																	
7005 Principal repayment	0	32,480	32,480	100%	0	0	-	0	64,959	64,959	100%	0	0	-	324,795	389,754	17%
7010 Interest payment	0	24,316	24,316	100%	0	0	-	0	48,632	48,632	100%	0	0	-	243,162	291,794	17%
7020 Principal repayment - Vehicles	1,045	1,047	2	0%	1,042	(4)	0%	2,091	2,094	3	0%	2,083	(8)	0%	12,561	12,564	0%
7025 Interest payment - Vehicles	14	12	(2)	-12%	18	4	22%	28	24	(3)	-14%	36	8	22%	149	146	-2%
8013 CIP Construction Bridges	47,868	66,667	18,799	28%	0	(47,868)	-	47,868	133,333	85,465	64%	0	(47,868)	-	714,535	800,000	11%
8016 CIP Construction Track	0	8,333	8,333	100%	0	0	-	0	16,667	16,667	100%	0	0	-	83,333	100,000	17%
8020 CIP Machinery & Equipment	0	0	0	-	0	0	-	0	0	0	-	45,048	45,048	100%	0	0	-
Total Debt Services	48,927	132,855	83,928	63%	1,059	(47,868)	-4519%	49,986	265,710	215,723	81%	47,167	(2,820)	-6%	1,378,535	1,594,258	14%
Total Other Expenses	65,455	132,855	67,400	51%	1,059	(64,396)	-6080%	66,514	265,710	199,195	75%	47,167	(19,348)	-41%	1,395,063	1,594,258	12%
Net Other Income	(65,455)	(132,855)	67,400	-51%	(1,059)	(64,396)	6080%	(66,514)	(265,710)	199,195	-75%	(47,167)	(19,348)	41%	(675,063)	(874,258)	-23%
Net Result	15,734	(47,266)	63,000	-133%	74,889	(59,155)	-79%	98,027	(83,173)	181,200	-218%	108,500	(10,473)	-10%	1,097,352	916,152	20%



M E M O R A N D U M

TO: John Burns, Chief Executive Officer

FROM: Margaret Barber, Director of External Affairs

DATE: October 12, 2021

SUBJECT: Commercial/External Affairs/Marketing Management Report

Commercial:

Staff continue to work with a number of inquiries interested in siting facilities within the Coos Bay Harbor, coordinating with the Union Pacific as appropriate to facilitate relationships and generate pricing quotes.

Staff are working with Greenhill Reload to amend the existing industrial track agreement to include installation of additional siding in the yard to increase capacity and throughput.

Staff worked with the Rail department to lay the groundwork to begin moving non-perishable items by rail for a local vendor.

Port Property:

Staff continue to work with Lane County on the various land use applications that were submitted for lot line adjustment to facilitate the Vaughn Viaduct Replacement Project. Timeline waiver forms were submitted as Port staff also continue to work with Stantec on an alternative design that would not require a lot line adjustment.

Staff continue to work with a Tacoma based seafood processor with interest in expanding operations in Charleston.

Monthly Commercial lease revenue for the month of September 2021 was up 26.2% from September of 2020.

Marketing, Media, and Outreach:

Staff participated in a radio interview on the “Hooked on Oregon” program to discuss the announcement of the signed MOU with NorthPoint Development and a project overview.

Staff participated in an interview through the Association of Supply Chain Management regarding development of a container terminal in Coos Bay. The interview can be viewed at:

<https://www.linkedin.com/video/live/urn:li:ugcPost:6851184338013450240/>

Staff conducted presentations at Wednesday Business Connection, Rotary, and Chamber Transportation Committee.

The Port was featured in the following press releases:

- The World Newspaper: [Port of Coos Bay safety intern works to improve and evaluate its safety programs and policies](#)
- KCBY: [Port of Coos Bay looks to develop multimodal container facility on North Spit](#)
- The World Newspaper: [North American Railcar Operators Association to return to Coos Bay Rail Line for Teddy Bear Toy Express](#)
- Maritime Executive: [Small Oregon Port Announces Plans for Full-Size Container Terminal](#)

This past month the top post on the Port’s Facebook page was: “TEDDY BEAR TOY EXPRESS UPDATE: The drop off location for new unwrapped toys for children of all ages has been moved to the Coos Bay Visitor’s Center. For those wishing to meet the Speeders to drop off toys, drop off locations will be Mapleton on Friday the 8th between 11:00 and 11:30 a.m. at the Mapleton Railroad Yard, North 13th Street in Lakeside on Friday the 8th at approximately 3:00 to 3:30 p.m., and in Coquille at Sturdivant Park at approximately noon on Saturday the 9th. The toys will be transferred to the Coos Bay/North Bend Rotary Club on Saturday between 2:00 and 2:30 p.m. at the Coos Bay Boardwalk.” This post reached 7,452 people with 7,548 impressions and received 313 reactions, comments and shares.



The Charleston Marina’s Facebook page top post for the month was: “Tuna for dinner is sure sounding good to us! We hope you’ll make Charleston your home port for your next fishing expedition!” This post reached 896 people and 701 engagements.

The Port’s LinkedIn page gained 13 new followers and had 82 page views and 38 unique visitors. The top post of the past month was: “The Port is excited to announce that we have entered into a memorandum of understanding with a development company to develop a rail served container terminal on the Coos Bay harbor!” This post had 30 likes and 1,647 impressions.

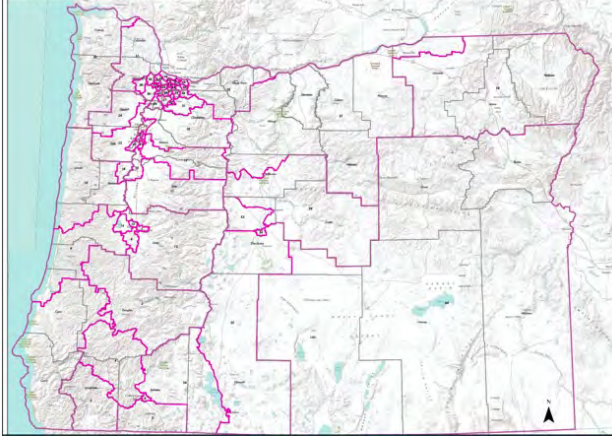
Staff cancelled the ribbon cutting event for the Charleston Ice Plant in September. The decision to not move forward with the event was as a precautionary measure due to the recent increase in COVID-19 cases.

Legislative/Advocacy Work:

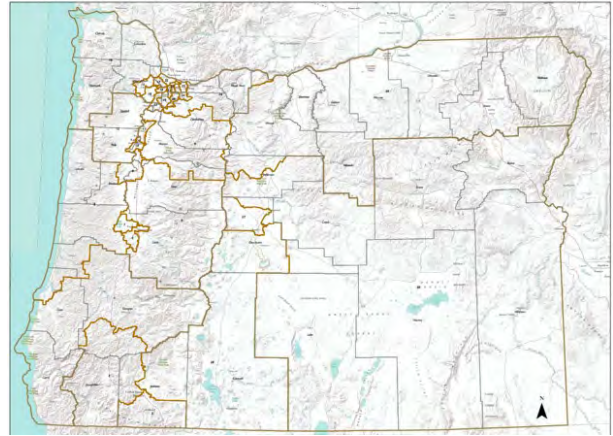
Staff have worked with Markee & Assoc. to develop informational materials for key legislative contacts regarding the importance of the Channel Modification project to the future success and development of the Coos Bay harbor and CBRL. Staff are working with Markee & Assoc. to identify distribution methods and to set up meetings prior to the next Legislative session.

The Special Session held in September focused on redistricting has concluded and updated maps have been adopted. Below are the adopted maps for both the Senate and House. The short session will be initiating in February 2022.

Adopted Oregon House Map (SB 882)



LC Draft 2 (Revised) - Proposed Oregon Senate Map as Presented by the Senate Redistricting Committee



Industry Articles:

- Freight Waves: [Despite exodus of empty containers, US exports are hitting new highs](#)
- Freight Waves: [Why are supply chains so messed up?](#)
- Hellenic Shipping News: [California Port's 24-Hour Operation Is Going Unused](#)
- Yahoo! Finance: [Supply chain bottlenecks will persist unless one of two things happens, expert explains](#)
- Dredge Wire: [With New MSC Service, Port of Portland's Fortunes Are Looking Up](#)
- Hellenic Shipping News: [China's August soybean imports from Brazil rise 10.9% y/y](#)
- Freight Waves: [Shipping stocks hammered as China fears intensify](#)



M E M O R A N D U M

TO: John Burns, Chief Executive Officer

FROM: Mike Dunning, Director of Maritime Operations and Asset Management

DATE: October 12, 2021

SUBJECT: Port Operations/Asset Management Report

Channel Modification Project:

The PDT continues to review and address comments on the Letter of Authorization (LOA) and the Risk Management Plan (RMP). As discussed previously, the RMP is the last big piece needed to close out the remaining 204/408 Report comments.

Rail Bridge Rehabilitation Project:

Work continues on engineering and design, permitting and contracting for all phases of the project. Updates for each phase are provided below:

Coal Bank Slough Bridge: Notice to Proceed (NTP) was executed on September 28, 2021. Staff is working with the contractor to develop an updated construction schedule. National Marine Fisheries Service (NMFS) is finalizing their approval of the Bi-Op which will allow the use of an impact hammer to seat and proof pilings for the new bridge.

Vaughn Viaduct: The Port is waiting for formal approval to move forward with the Vaughn Viaduct alternative. Once we have this approval, engineers will complete engineering and design, and plan and specifications.

Wildcat Creek Bridges: This will be the last phase of this project. Staff anticipates the bid solicitation will be released in early 2022.

Steel Swing Bridges: Staff is waiting for MARAD to approve the minor scope changes proposed for this project. Once approved, the ITB will be solicited.

North Bend Swing Span Bridge Post Repairs (Spans 6 and 7):

Koppers has two posts left to replace on span 7. The current schedule has work being completed by mid-October. The project experienced a small delay due to an unanticipated need to set hangers on span 7, from the swing span portion of the bridge. This requires a bridge deviation from the Coast Guard, which will allow a 4-hour closure from 0630 to 1030, for 7 days.

Reedsport Swing Bridge:

Staff is working with Stantec on a scope of work (SOW) to update and repair the bridge controller system. This is the system that opens and closes the bridge. We received a SOW and budget estimate

from the engineers and are working with an electrical contractor to test the power and controller cables for the bridge. This will determine if all or any of these cables need to be replaced. This project is budgeted for FY 2021/22.

PIDP Grant (Tie and Resurfacing Project):

Port staff is waiting for the final draft agreement from MARAD. Once received, the Port will review with the assistance of legal counsel and return for final signatures.

Safety and Security:

Staff is developing a scope of work to install a security system in the Hub Building. This system will include cameras, fire monitoring and entry alarms. The Port has an opportunity to apply for a grant through SDIS to help fund the project.

Transpacific Parkway Drainage Project:

Staff met with SHN on September 21, 2021, to discuss the final scope of work for this project. Engineers are developing 60% design and engineering and an updated opinion of probable costs.

Dredging:

Roseburg Forest Products was successfully dredged by American Construction. They removed approximately 5,000 CY of material from their authorized dredge prism. GMA Garnet was cleared to dredge material from their prism and declined to proceed with the contract.

Tyree:

Tyree continues to develop a final design for the dock rehabilitation and upgrades. Once 30% design is complete, permitting for the project will commence. The old boiler has been successfully removed from the storage building.

Connect Oregon 2021:

Staff continues to develop the Connect 2021 Application. The scope of work will include additional steel member replacement on all three swing bridges. The submission deadline is October 29, 2021.



MEMORANDUM

TO: John Burns, Chief Executive Officer

FROM: Brandon Collura, Harbormaster

DATE: October 12, 2021

SUBJECT: Charleston Operations Management Report

The Marina finished the month of September at 57% capacity. Of the 443 moorage slips, there were 162 annuals, 53 semi-annuals, 62 monthlies and 685 transients. Semi-annuals and transients both increased, while annuals and monthlies decreased slightly. Overall occupancy decreased with the summer season coming to an end.

September ice volume sales totaled 274 tons. Total monthly sales were \$24,938.

The RV Park had 82% capacity in September. Out of 104 RV Park spaces, we had 245 new check-ins with total sales of \$58,962.

Maintenance Projects:

Marina: The pump out station along B dock needed numerous repairs over the past month. These are typical with regular use. An internal hose assembly needed replacement as well as a pump. A portion of these repairs are covered by the OSMB MAP grant which the Port applies for annually.

Dock repair work began near slip F25 in late September. Wooden planks were replaced, and a concrete block section had to be re-balanced resulting from a vessel bumping into the dock.

The floating dock at the Ice Plant, which was rebuilt in 2020, is also in need of some upcoming repair work as a commercial fishing vessel struck it recently. Damage was sustained to both the wooden structure as well as a concrete slab near one of the cleats. The scope of work is being determined.

RV Park: Electrical pedestal work continues throughout the RV Park with the busy season slowing down. Both 30A & 50A outlets need repair/replacement which is a typical item with heavy regular usage from season to season.

Shipyard: The second pump in the sewer tank of the Shipyard is in need of replacement. It was ordered in late September and is due for installation in early October. The pump was still working

at the time the first pump had been replaced, but both had a long service life and the second pump quit a few weeks after the first had been replaced.

Capital Projects:

The DWF dock head building is scheduled to be replaced this fall. A walk through will take place shortly with the project management team to determine the overall scope of work, and internal staff will complete the work to ensure the capital dollars can be utilized more efficiently on this smaller project. Anticipated replacement items include siding, door, possible roof repairs, and painting. The framing structure appears to be in good order.

The Maintenance Shop Roof replacement project is currently underway. The project management team is preparing to send out the Invitation to Bid (ITB) on Tuesday, October 12. The goal of this project is the complete replacement of the shop roof which will ensure the continued protection of both Port assets as well as the storage of the State-owned dredge equipment and vessels.

DEQ Compliance Inspection Update:

The Charleston Shipyard facilities, inclusive of the stormwater system, had a DEQ compliance inspection for the first time in fifty years on August 5. Several action items required by DEQ must have been complied with by September 30, 2021. The Port sent in the corrective action package on the morning of September 29.

The Port received communication from DEQ on September 30 stating the Port is in compliance and had gone “above and beyond” in meeting the corrected actions required per the new 1200Z permit.



MEMORANDUM

TO: John Burns, Chief Executive Officer

FROM: Rich Lopez, General Manager

DATE: October 12, 2021

SUBJECT: Railroad Department Management Report

Operations:

CBRL Carloads:

September = 556 Prior Month = 485 Prior Year August = 378
2021/22 Forecasted Monthly Average 683 missed by 127 carloads.

The month of September started slow and ended strong for CBRL. Log moves were reduced in the beginning of the month for both Southport and Ocean Terminals. Southport continued to move their planned carloads of finished products with the expectation to increase loads by 4 cars a week moving into October. Seneca saw a decline for September. The reduced carloads were due in part to a manpower staffing issue and lumber pricing not being at their acceptable levels of pricing. They saw an increase to normal loading the last week of September. Our local rancher at Danish Dairy unloaded 4 cars of barley from Nebraska and is expecting 3 cars of corn in October. Roseburg Forest Products continues to move loaded boxcars of veneer for the southern states and chip cars from Weed, Ca. As CBRL sees the increase of carloads coming back up, the CBRL train crews have worked diligently to provide safe and efficient service to the customers. Even with some down tree delays at the end of the month the crews provided efficient service.

Mechanical (Car and Locomotive):

The Mechanical Car department saw reduced empties come online in the beginning of September but managed to inspect for defects. As September ended more cars came online to inspect for defects. The staff continues to inspect and work all cars for continued service.

Locomotive Mechanic had a busy month in September with multiple 92-day inspection and a 3-year inspection. Mr. Teeters has worked diligently to assure CBRL has a manageable fleet. He has worked to prepare two locomotives that are currently out of service for traction motor issues. Replacement will occur the second week of October. He also keeps up with the crews daily inspection reports and tends to issues they may have brought to attention.

Maintenance of Way (MOW):

CBRL Track Inspectors and laborers had a busy September. The fall brings rain and with rain CBRL sees fallen trees along the line. The MOW staff has added to their program danger tree removal. If they sight a tree that could be potential hazard for the line and if it can be done safely, they will down

and clear. The team also encountered down boulders along Hwy 126 which they responded to and removed with no delays to train traffic. The team has equipment placed for quick response when needed. Gavin Murdock, our newest MOW team member, has taken to railroading with positive acceptance. He is still learning the rail terms and tools but has accepted all tasks given to him.

ODOT/FRA:

CBRL had one on site visit by FRA Signal Inspector Bryon Algers. No violations recommended.

Coos Bay Rail Line:

As of October 1, 2021, the CBRL is 743 days injury free. The CBRL had 0 incidents in September. Currently, CBRL has 20 employees and 6 locomotives on property.

Rail Projects:

Koppers begun steel replacement on Spans 6 & 7. They are on schedule for their completion date.

The Coos Bay Village/Hemlock Crossing is complete.



Photos: Before and after of downed boulders along Highway 126, cleared by the MOW team.



Coos Bay Rail Line Serving Western Lane, Western Douglas and Coos Counties in Southwest Oregon

Owned by the Oregon International Port of Coos Bay

Operations by Coos Bay Rail Line, Inc. (CBRL) began on November 1, 2018.

Monthly Revenue Car Loads and Equivalent Highway Truck Loads / 2017 - 2021

One (1) revenue car load = 3.3 highway truck loads

	2017		2018		2019		2020		2021	
	Railcar Loads	Truck Loads	Railcar Loads	Truck Loads	Railcar Loads	Truck Loads	Railcar Loads	Truck Loads	Railcar Loads	Truck Loads
Jan	528	1,742.4	580	1,914.0	611	2,016.3	409	1,349.7	346	1,141.8
Feb	520	1,716.0	618	2,039.4	465	1,534.5	400	1,320.0	382	1,260.6
Mar	535	1,765.5	627	2,069.1	547	1,805.1	432	1,425.6	566	1,867.8
Apr	582	1,920.6	574	1,894.2	521	1,719.3	350	1,155.0	621	2,049.3
May	727	2,399.1	623	2,055.9	438	1,445.4	394	1,300.2	599	1,976.7
Jun	721	2,379.3	594	1,960.2	318	1,049.4	534	1,762.2	625	2,062.5
Jul	593	1,956.9	602	1,986.6	346	1,141.8	485	1,600.5	503	1,659.9
Aug	601	1,983.3	602	1,986.6	329	1,085.7	467	1,541.1	485	1,600.5
Sep	615	2,029.5	472	1,557.6	299	986.7	378	1,247.4	556	1,834.8
Oct	616	2,032.8	469	1,547.7	425	1,402.5	431	1,422.3		0.0
Nov	565	1,864.5	268	884.4	348	1,148.4	349	1,151.7		0.0
Dec	569	1,877.7	399	1,316.7	303	999.9	499	1,646.7		0.0
Total	7,172	23,667.6	6,428	21,212.4	4,950	16,335.0	5,128	16,922.4	4,683	15,453.9

Coos Bay Rail Line-CBRL operates at the U.S. shortline railroad industry standard of 286,000 lbs/143 short tons (weight of car plus commodity weight) per loaded revenue car. The majority of cars currently moving on the rail line weigh 66,000 to 86,000 lbs/33 to 43 short tons, resulting in a carrying capacity of 200,000 to 220,000 lbs/100 to 110 short tons.

Using 200,000 lbs/100 short tons as an average weight of commodity per rail car, the tonnage figures for the years 2011 through year to date 2021 are as follows:

*2011:	194	rail carloads =	19,400	short tons =	640.2	highway truck loads
2012:	2,480	rail carloads =	248,000	short tons =	8,184.0	highway truck loads
2013:	4,850	rail carloads =	485,000	short tons =	16,005.0	highway truck loads
2014:	7,509	rail carloads =	750,900	short tons =	24,779.7	highway truck loads
2015:	7,341	rail carloads =	734,100	short tons =	24,225.3	highway truck loads
2016:	7,434	rail carloads =	743,400	short tons =	24,532.2	highway truck loads
2017:	7,172	rail carloads =	717,200	short tons =	23,667.6	highway truck loads
2018:	6,428	rail carloads =	642,800	short tons =	21,212.4	highway truck loads
2019:	4,950	rail carloads =	495,000	short tons =	16,335.0	highway truck loads
2020:	5,128	rail carloads =	512,800	short tons =	16,922.4	highway truck loads
2021:	4,683	rail carloads =	468,300	short tons =	15,453.9	highway truck loads

*Start up in 2011, Data includes 4th Quarter / Oct – Dec.

The Coos Bay rail line was embargoed by the previous owner/operator in September 2007. The Port acquired the 111-miles of the line owned by RailAmerica, Inc. in spring 2009 through an order from the U.S. Surface Transportation Board at the completion of a Feeder Line Application process initiated in July 2008. The Port acquired the Union Pacific (UP) Railroad owned 23-mile section of the line through a negotiated agreement with UP in late December 2010.

Coos Bay Rail Line, Inc. (CBRL) is 743 days injury free as of October 1, 2021!